

Position: Business Improvement Manager - SME and Business Packages

Division: Client Solutions

Line Manager: Michelle Hay – National Manager SME and Business Packages

Our Vision: Our vision is to be regarded as the most trusted specialist insurer within our core sectors. We will achieve this by delivering on three strategic

goals: achieving sustainable profitable growth in our core sectors, having expert and engaged people, and operating profitably and cost

effectively to give back to our community.

Our Values:





Role Purpose:

The Business Improvement Manager is responsible for efficient delivery of various initiatives and frameworks aimed at improving the underwriting process and customer outcome within the National Underwriting Centre for SME & Packages. Working with the National Manager SME & Business Packages, the Business Improvement Manager will identify and oversee areas of underwriting improvement and monitoring, projects, performance analytics, e-business delivery, and implement solutions.

Key Accountabilities	Key Performance Indicators
Drive the improvement plan across SME & Packages and the Underwriting Centre	 Lead a specialist team that will identify opportunities for process improvements and deliver them. Lead the development of key Underwriting frameworks – including Underwriter Guidelines, Underwriter Competency Program, Peer Audit and Quality Assurance Program and controls. Lead the development of the launch of EBIX to market. Set up troubleshooting and helpdesk capability for brokers. Become a subject matter expert on the EBIX Platform and lead change implementations. Proactively recommend improvements to existing processes or procedures. Lead the team of specialists to implement, troubleshoot and test existing processes and systems, and ensure they are documented Collaborate with the underwriting and state teams to develop and implement strategies for improving existing processes and procedures. Lead the annual business planning process for the Underwriting Centre Lead policy migration and uptake on new policy platform. Contribute to projects and be the Underwriting Centre representative.
Lead the operational and performance analysis to enhance National Underwriting Centre	 Work with the National Manager SME and Business Packages to set up and run the analysis of data associated to support business improvement Embed a data-focused culture, implementing operational and performance dashboards and reports. Discover, analyse, measure and document performance to understand root causes of issues. Monitor industry trends and best practices to identify opportunities for improvement Identity and establish improvements in company reporting to assist with performance analysis
Actively work with employees, leaders, and other stakeholders to understand, measure, implement and changes to processes, roles and operations	 Work with the National Manager SME and Business Packages to identify and prioritise the opportunities for improvement. Conduct analysis and research to support the development of business improvement initiatives. Monitor and report on the progress of business improvement initiatives. Build quality relationships across the business, working collaboratively to improve SME & Packages



Deliver professional and efficient collaboration to internal colleagues	 Be a proactive member of the broader team across SME & Packages, providing exceptional customer service to the business as a subject matter expert and leader Build and maintain effective relationships with internal colleagues at all levels Ensure that all queries are responded to and resolved in a timely manner providing exceptional customer service at all times Ensure efficient accessibility at all times for both Head Office and regional colleagues Resolve issues and complaints in a manner that is consistent and appropriate with Company policy
Lead, coach and support direct reports and reporting functions to embrace Ansvar's values and to effectively carry out their roles	People development: Implement a coaching and development plan for each direct report and regularly evaluate and assist their progress Provide direct reports the information, feedback and support they need to make decisions and effectively carry out their roles Act as a coach and mentor to all direct reports in all aspects of relationship development, sales strategy and technique Champion the development of exceptional sales skills throughout the business via assessing and implementing sales training / tools where appropriate Conduct annual performance reviews with direct reports, develop agreed action plans and follow up on actions arising out of the review Establish a strong values-based culture throughout the reporting functions: Embrace and consistently demonstrate Ansvar's values (refer Appendix 1) Ensure all direct reports understand Ansvar's values and coach them to work within their framework Promote teamwork and respect: Develop a culture of respect where communication is always positive, constructive and respectful. Reinforce the message that negative feedback should only be directed upward Proactively develop cordial and constructive working relationships with colleagues Reinforce the importance of keeping all business matters confidential
Contribute to the development of business and assist in cultivating a workplace learning environment	 Support our business objectives through the provision of training to internal colleagues Actively participate in the requirements of gathering and the production of functional and technical support documentation Keep up to date with Company products, systems and procedures, as well as all relevant legislation Attend appropriate workshops, events and activities, as well as reading professional publications and material on relevant subjects, and sharing knowledge with team members



Behavioural Competencies:

- Passionate about the business and highly motivated to achieve Company objectives
- Responds positively to change
- Passion for delivery of high customer service and meeting deadlines
- Determination to be "The Best" both individually and as part of the Company
- Embraces and consistently displays Ansvar's values
- Ability to create a positive working environment
- Flexible attitude with a 'can-do' approach and a willingness to help out as required
- Excellent listening and communication skills plus the ability to receive and provide constructive feedback
- Sets and maintains high standards of performance, both personally and for the Company
- Highly disciplined, with excellent planning and time-management skills and the ability to work effectively under tight deadlines and pressure
- Very good understanding of the roles of the other business functions
- Excellent team player, assisting by sharing knowledge and skills across the Company
- Facilitates a work place learning environment and culture that fosters continuous improvement
- Well presented with a professional and confident manner

Technical Competencies:

- A modern and progressive approach to business practices will be required
- Strong personal, written and verbal communication skills with the ability to establish rapport and negotiate with key internal and external stakeholders to achieve Company objectives
- Strong computer literacy skills, including sound knowledge of Microsoft Office Suite such as Word, Excel, PowerPoint and Outlook programs
- Proven track record of meeting KPIs/business goals and targets
- Up to date knowledge in most aspects of general insurance including a practical understanding of commercial insurance principles, policies, pricing, reinsurance, claims and risk management
- Strong commercial negotiation, influencing and stakeholder management skills
- Ability to work collaboratively with cross-functional teams.



- Knowledge of underwriting best practices and processes.
- Knowledge of process improvement methodologies
- Ability to manage multiple priorities in a fast-paced environment.
- Strong project management skills.
- Excellent report writing skills
- Able to make balanced judgements based on data analysis and interpretation
- High level of accuracy and attention to detail particularly when collating and inputting data
- Displays sound judgement and the ability to solve problems
- Excellent analytical and abstract reasoning skills, possessing strong numerical reasoning
- At least 5 years' experience working in underwriting or business improvement in the insurance industry
- To have completed or be undertaking insurance qualifications to ANZIIF level and/or have relevant tertiary qualifications related to insurance

